

Holdco

September 6, 2018

Town of Cobourg Holdings Inc. (Holdco) is 99.99% owned by Cobourg and the Township of Cramahe owns the other 0.01% (1 share in 10K)

Town of Cobourg Holdings Inc. (Holdco) is the parent company to the Lakefront Group of Companies which consists of:

- Lakefront Utilities Inc. (LUI) – distributes electricity in Cobourg and Colborne. In 2017 LUI customers paid \$4.26M for electricity distribution and \$292K in related services.
- Lakefront Utility Services Inc. (LUSI) - provides staff to LUI and to water services in Cobourg, Grafton and Colborne. LUI provides fiber optic network services to industry and business in Cobourg.

Board of Directors

- Mayor John Henderson: Director Holdco,
- Mayor Mandy Martin: (Cramahe Township): Director Holdco
- Peter Chilibeck: Holdco Vice Chair, LUSI Chair
- John Farrell: Director Holdco
- Barry Hugh Gutteridge, Holdco Chair, LUI Director
- David Tsubouchi: Director Holdco, LUI Director
- Paul House: Director Holdco

Mistakes not revealed to the public show a history of problems and the need to provide full disclosure to the public.

- Cobourg's 2015 hydro rate increase includes covering a \$737,547 shortfall as a result of internal mistakes.
- An OEB (Ontario Energy Board) 2014 audit of LUI found errors totaling \$1,342,324 (including the \$737K noted above)
- Over-billed an industrial customer for 4 years before the error was noticed and over \$1.4 million refunded the customer.
- OSRAM Sylvania successfully sued Lakefront Lighting Inc (former Holdco subsidiary) for patent infringement. Details of the settlement and legal costs have not been made public, nor has the status of the illicit lighting inventory.